

SRA BOARD

17 July 2019



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SRA Strategic Risk Update**Purpose**

- 1 This paper provides the SRA Board with a progress report covering the management of the SRA key risks as set out in the Strategic Risk Register (SRR). Also included is the periodic review of the SRA risk appetite.

Recommendation

- 2 The Board is asked to:
- a) note and comment on the current strategic risk register (annex 1)
 - b) note the outcome of the periodic review of the SRA risk appetite (annex 2).

If you have any questions about this paper please contact Mark Draisey, Executive Director, mark.draisey@sra.org.uk

Equality, Diversity and Inclusion considerations

Consideration	Paragraph nos
Embedding Equality, Diversity and Inclusion forms an integral part of the risk assessment process underpinned by the SRA Risk Management Framework and is considered in all our risks and mitigation.	

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SRA Strategic Risk Update

Introduction

- 3 Risk in the organisation is managed in accordance with the SRA Risk Management Framework (RMF). This sets out responsibility for managing strategic and operational risks together with the reporting arrangements for the executive, Finance and Audit Committee and the SRA Board.

Risk Update

- 4 The strategic risk register is required to be submitted and reviewed by the SRA Board every six months. Attached at annex 1 is the current version of the strategic risk register which has been reviewed by the executive and the Finance and Audit Committee.
- 5 In addition to the strategic risk register and to provide a 'top-down' – 'bottom-up' approach to managing risk in the SRA, we utilise a 'Mid-tier Risk Register' which allows for the effective escalation and demotion between the Strategic and Operational level risk registers.
- 6 It is intended that in the autumn the Board will have a much fuller review of the SRA's approach to risk at a workshop session. This will include reviewing fully the organisation's Strategic Risk Register and the SRA approach to risk management more generally.

Risk Appetite

- 7 Following the last review of the SRA Risk Management Framework (RMF) in 2018 the Finance and Audit Committee agreed that the organisation's risk appetite should be reviewed periodically to ensure that it remains fit for purpose. This has been reviewed by the Committee and no change to the appetite is proposed (see annex 2).

Recommendations: the Board is asked to:

- (a) note and comment on the current strategic risk register
- (b) note the outcome of the periodic review of the SRA risk appetite.

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Supporting information

Links to the Corporate Strategy and/or Business Plan

- 8 Having effective risk management and monitoring procedures in place ensures that we are able to understand, mitigate and manage potential risks that could harm our ability to deliver our defined corporate strategy and business plan.

How the issues support the regulatory objectives and best regulatory practice

- 9 By having an agreed risk management and assurance processes in place we can ensure that our operational areas are performing in well controlled ways. By having effective controls, we can be confident that we are meeting our regulatory objectives in the best way for the organisation. Failure to have good assurance in these areas could be a contributory factor to bad or inefficient decision making.

Public/Consumer impact

- 10 There is no direct public or consumer impact, however there is indirect benefit from having knowledge that the organisation is aware of its risks and that these are managed in a way that avoids a direct external impact.

What engagement approach has been used to inform the work and what further communication and engagement is needed

- 11 No work has been carried out in this area as this issue governs internal matters only.

What equality and diversity considerations relate to this issue?

- 12 Strong risk management and effective controls will ensure we are able to manage areas where equality and diversity issues may exist.
- 13 Our commitment to mainstreaming Equality, Diversity and Inclusion (EDI) throughout our work means that it is a consideration in all our risk management.
- 14 Our Risk Management approach specifies EDI in key areas. This is reflected across the range of risk categories articulated in the risk appetite statements contained within the Risk Management Framework. See Annex 1 of this report.

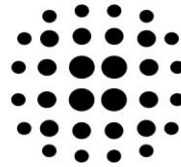
How the work will be evaluated

- 15 As part of the ongoing risk assurance programme, the documented control measures will be reviewed and assessed to determine the effectiveness in managing the risks.

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Annexes

Annex 1

Annex 2

**Strategic Risk Register
Risk Appetite Statement**